



KDS - Delhi

(Resource Centre for the Development of States)

# Activity Report

## 2002 - 2007





**“I wish success to KDS in its efforts of  
the development of States”**

**- Dr. K.R. Narayanan**

*Former President of India and Former Chief Patron*

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It is important to bring to bear on issues of development all the intellectual capabilities and understanding that we can muster. To bring together both resident and non resident Keralites for activities related to the development of kerala, efforts of KDS will certainly yield results.

**Prof. M.G.K. Menon**

*Former Union Minister of India*



## Kerala Development Society (KDS Delhi)

Resource Centre for the Development of States  
(Registered under Societies Registration Act, XXI of 1860 Act, 1957)

### **Patrons**

Prof. M.G.K Menon  
Mr. Roy Paul, IAS (Retd.)  
Prof. Rajasekharan Pillai  
Mr. C.J. George  
Mr. V. Suresh

*President*  
Dr. N.J. Kurian

*Senior Advisor*  
Prof. K.R.G. Nair

*Hony. Secretary/  
Director*  
Dr. Jacob John

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Dear Friend,

Over the last five years, Kerala Development Society (KDS) has evolved as a resource center for the development of states. KDS takes pride in its activities ever since its inception in 2002, that helped the development process of many states including Kerala through intellectual inputs and promotion of action oriented research studies. Activities of KDS in key development sectors especially in the fields of education, health and industry have helped in sharing new knowledge and experience to enrich the development process.

We are proud to state that KDS draws its strength from the dedicated service of its team of experts including our patrons, members of advisory board, governing board and other members. We strongly feel that our expertise and experience should be made available to other Indian states as well. We are working towards strengthening the capacity of KDS to meet this challenge. We would very much welcome your support and cooperation in this endeavor.

Yours sincerely,



N.J. Kurian  
*President*



K.R.G. Nair  
*Senior Advisor*



Jacob John  
*Hony. Secretary*

## Message from Our Patrons



**Mr. Roy Paul, IAS (Retd.)**

*Member, Union Public Service Commission, Government of India*

The Kerala Development Society was the brainchild of a Delhi based group of Economists, Planners and Administrators interested in Kerala's economic development. Over the last 5 years, the Society has gained credibility with leaders of the Government and the people by organizing a series of Seminars on critically important sectors like Agriculture and Health. It is now embarking on an even more ambitious endeavour of consensus building across Kerala's wide political spectrum on a holistic plan and vision for the State's future growth. The untiring efforts of a small group of intellectuals and the sustained support of several well-wishers have contributed to the Society's success. As the Society changes gear to pick up speed in its activities, I am sure, support and cooperation will be forthcoming from all sides in abundant measure.

**Prof. V. N. Rajasekharan Pillai,**

*Vice Chancellor, Indira Gandhi National Open University*

I am glad to note that the Kerala Development Society, Delhi, is publishing a booklet highlighting its activities during the last five years along with the details of its organizational set up. The expertise available in this Society would definitely make significant contributions to the development of key sectors such as education, health and industry. The recommendations from the various seminars and discussion meetings the Society has been conducting will provide valuable inputs for measures to be taken for improving the quality of life and life management systems, not only with respect to Kerala society, but to other states as well. I congratulate the entire team of the Kerala Development Society, Delhi for these laudable initiatives. I wish them all success.



**Mr. C.J. George**

*Managing Director, Geojit Financial Services Ltd*

I am happy to be associated with the Kerala Development Society. In the last few years, the society through the dedicated efforts of its members and leaders has made good progress in its mission to promote the state of Kerala. I am sure this effort can be further strengthened through research based policy interventions and project based support. I wish the society and its team success in all its endeavours.

**V. Suresh**

*Adviser, Good Governance India Foundation & Former CMD, HUDCO*

It is heartening to note that Kerala Development Society has completed five years of eventful contribution for sensitising the development challenges and interventions needed for Kerala's all round socio-economic development. I commend the series of initiatives taken for the agriculture, health and education sectors with clearly identified road maps as outputs. The seminar on Kerala's development in a globalised setting and the fiscal issues was one of the significant contribution, with well researched theme paper. I am confident that KDS, in the ensuing years, will not only continue with the role as a resource centre for the development needs of the states, but also will get the national recognition as a major think tank on socio-economic development issues.



## Message from Our Advisory Board Members

### Mr. Paul Joseph

*Principal Advisor, Planning Commission, Government of India*

I am glad that Kerala Development Society (KDS) has completed five years of service for promoting economic development through various activities. During this short period of time, the Society has achieved remarkable progress in different areas, including education, health and industry. This progress and achievements of the Society are commendable. I strongly feel that the expertise developed by the Society should be fruitfully utilized for the benefit of other states in the country as well. It is also necessary for the Society to expand its services abroad, particularly in countries with a large concentration of non-resident Indians. I wish the Society and all its members greater success in the years to come.



### Shri C.P. John

*Member, Advisory Board, KDS & Former Member, Kerala State Planning Board*

It is really a privilege to be with the professionals and intellectuals of KDS who are working with the objective of developing Kerala Society.

### Dr. K.P. Kannan

*Eminent Economist*

I have been associated with the Kerala Development Society, Delhi, for the past three years in its various activities. Although the Society is only five years old it has created a space for itself by bringing together scholars, activists and policy makers to discuss and debate various aspects of Kerala's development. I am happy to send my greetings to the Society and wish greater success in its future endeavours.



### Kurian Abraham

*Editor & Managing Director, Dhanam Publications Pvt. Ltd.*

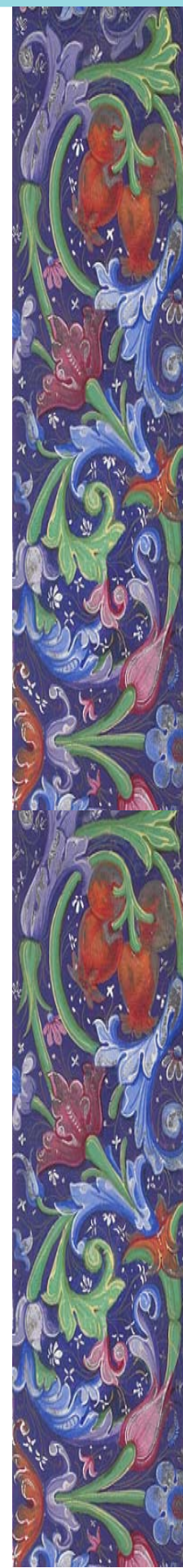
I wish the Kerala Development Society the very best in its unique venture of promoting the interest of Kerala.

### George Paracken

*Hon'ble member (Judicial), Central Administrative Tribunal*

*Ernakulam Bench*

It is very appropriate that at the 5<sup>th</sup> anniversary of KDS, it is bringing out an activity report. I am indeed very proud that I had the privilege to be one of the founding members of KDS. I understand that it has grown as an institution of repute during this period of five years. I find great scope for this organization as a think tank for the developmental needs of Kerala. I am happy that KDS is being run by a dedicated group of eminent persons. I wish KDS every success in the future activities.



### KDS: Resource Centre for the Development of States



**Inauguration of KDS: Shri A.K. Antony, Chief Minister of Kerala lighting the lamp**

KDS-Delhi is working as a Resource Centre for the Development of States in India. Its activities contribute towards the development process of Indian States in general and Kerala in particular, by pooling expertise and other resources available in India as well as from abroad. KDS-Delhi is an organization mainly based on experts drawn from various disciplines.

The organizational structure consists of Patrons, Advisory Board, Governing Body Members and Experts drawn from various fields.

Kerala Development Society is registered under Societies Registration Act XXI of 1860 on 6<sup>th</sup> September 2002, with registration Number S-43730. It is a charitable organization and has received Income Tax exemption under 12AA and 80(G).



**Inauguration of KDS: Shri O. Rajagopal, Minister of State for Defence Production & Supplies and Parliamentary Affairs lighting the lamp**

### Vision Statement

KDS has a vision and commitment to work for the overall development of all Indian states. It envisions a poverty free India which provides quality life to all its citizens. Each Indian state varies in its potential to achieve higher social and economic growth. Through sharing of experiences and cooperation among states, the development process can be accelerated across states irrespective of resource endowments. For instance, achievements of Kerala in the field of social sector and Gujarat in the field of industry can be emulated by other states.

### Focus Areas and Activities

Focus areas of KDS-Delhi are: health, rural water supply and sanitation, education, agriculture, local governance, environment and industry.

KDS undertakes various forms of interventions to facilitate the development of a state.



**Prof. Prabhat Patnaik addresses a seminar on "Development of Kerala: Challenges and Opportunities"**

## Intervention Strategies

In order to achieve its objectives, KDS uses the following intervention strategies:

- ◆ Undertakes Action-oriented research;
- ◆ Provides expert advice to government and other agencies on development issues;
- ◆ Organize meetings, conferences, workshops, training programmes for capacity building, and public awareness campaigns;
- ◆ Building alliances, partnerships and networking with academic centers, research institutions, NGOs and other civil society organizations in India and abroad as well as with the central, state and local government institutions;
- ◆ Conduct various support activities aimed at the development of a state.



*Shri Oommen Chandy, Chief Minister of Kerala releases the book "Kerala: The Land of Opportunities"*

## Highlights of KDS Activities

### Agriculture sector in Kerala: Issues and Strategies

In the light of several problems in the agricultural sector identified by the research team of KDS, the office of Resident Commissioner, Government of Kerala and the KDS, jointly organized a one day National Seminar on "Agriculture sector in Kerala: Issues and strategies" on 8<sup>th</sup> December 2006 in New Delhi. The seminar highlighted the issues that need to be addressed by Kerala in the agricultural sector and discussed strategies and recommended actions for achieving higher levels of productivity and growth in the agriculture sector. The seminar has also discussed issues relating to marketing, value addition through agro-processing and assured income realisation by farmers.



*Shri Som Pal, former Union Minister of Agriculture, Mr. Inderjit Singh, Resident Commissioner and Dr. N.J. Kurian at the Seminar on "Agriculture Sector in Kerala"*

Mr. Som Pal, former Union Agriculture Minister, and the current Vice Chairman of the Madhya Pradesh Planning Board inaugurated the Seminar. Dr. Haque Chairman, Commission on Agriculture Cost and Prices and Mr. Roy Paul, Member

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UPSC, delivered valedictory addresses. Mr. Varkala Radhakrishnan M.P., Mr. P.C. Thomas M.P., Dr. N.J. Kurian, *Director, Council for Social Development*, Mr. Inderjit Singh, *Resident Commissioner* and Mr. Satyajeet Rajan, *Additional RC, Government of Kerala* addressed the participants.



**Prof. K.R.G. Nair addresses the participants in the Kerala State Promotional Programme**

Eminent scholars in the field of agriculture and related areas have made presentations in the Seminar. They include Dr. P.C. Bansal, *Chairman, Techno-Economic Research Institute*, Prof. K.R.G. Nair, *Centre for Policy Research*, Prof. K.P. Kannan, *Member, NCEUS, Government of India*, Mr. Davis Manavalan, *Executive Director, Action for Food Production*, Prof. Rajashekar Pillai, *Vice*

*Chancellor, Indira Gandhi National Open University*, Prof. K.L. Krishna, *formerly with Delhi School of Economics*, Mr. K.S. Mani, *Chairman, APEDA, New Delhi*, Prof. Sibichan Mathew, *NIFT, New Delhi*, Dr. Jacob John, *Institute of Social Sciences*, Mr. N.D. George, *Director, Planning Commission* and Mr. D.N. Thakur, *Director, Ministry of Agriculture, Government of India*.

### **Kerala's Development in a Globalised Setting: Fiscal Issues**

Kerala Development Society (KDS) as part of its celebration of the Fiftieth year of the creation of the State of Kerala, organized a One-day Seminar on Fiscal Issues of Kerala to discuss the findings of study undertaken by the research team of KDS. The seminar analysed various aspects of Kerala's financial issues and suggested remedial measures to improve its financial position with a view to fast and sustainable development of Kerala economy. The seminar on "Kerala's Development in a Globalised Setting: Fiscal Issues" was held on 2<sup>nd</sup> September 2006 in New Delhi.



**Prof. Indira Rajaraman, Dr. Thomas Isaac and Prof. K.R.G. Nair in the Panel Discussion on the Impact of Union Budget on Kerala**

Dr. Thomas Isaac, Finance Minister of Kerala, inaugurated the seminar. Dr. Parthasarathy Shome, Adviser to the Finance Minister, Government of India, chaired the inaugural session. Prof. Prabhat Patnaik, Vice Chairman, Kerala State Planning Board, delivered the valedictory address. Eminent scholars in the field of public finance, investment and business made presentations in the seminar. They include Dr. M.



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Govinda Rao, Prof. Indira Rajaraman, Dr. N.J. Kurian, Mr. Roy Paul, Prof. K.R.G. Nair, Dr. George Mathew, Prof. K.P. Kannan, Mr. V. Suresh, Dr. Alok Sheel, Dr. Pinaki Chakrovarthy, Dr. Jacob John, Mr. C.N.S. Nair, Mr. N.D. George and Dr. Deepa Shankar.

### Workshop on “Educational Development in Kerala: Retrospect and Prospects”, 11-12 November 2005.

KDS organised Two-day Workshop on “Educational Development in Kerala: Retrospect and Prospects” in New Delhi during 11- 12

November 2005. Several experts including Prof. V.N. Rajasekharan Pillai, Officiating Chairman of the University Grants Commission, Mr. C.P John and Dr. Mohan Gopal, Members of Kerala State Planning Board, Dr. K.P. Kannan, Member, NCEUS, Mr. Roy Paul, Member UPSC, and Mr. John Wood, Indo-Canadian Sastri Institute, made presentations. Dr. N.J. Kurian, Prof. K.R.G. Nair, Dr. Vasanta Patri, Dr. Jacob John, Dr. K.P. Sunny and several other experts presented papers at the workshop.

### Panel Discussion on the Impact of the Union Budget on Kerala

KDS jointly with Kerala House organized a panel discussion on the impact of Union Budget on Kerala on 17<sup>th</sup> July 2004 at Kerala House. The panelists include former Chief Minister Mr. P.K. Vasudevan Nair, Prof. K.R.G. Nair, Mr. T.K.Arun, Mr. P. Michael Vetha Siromony, Prof. K.J. Joseph and Mr. N.D. George. Dr. N.J. Kurian moderated the discussion. Members of Parliament from Kerala Mr. Varkala Radhakrishnan, Mr. P. Rajendran and Mr. Lonappan Nambadan also participated in the programme.

### Development of Kerala - Challenges and Opportunities

A seminar on ‘Development of Kerala—Challenges and Opportunities’ was organized on 14<sup>th</sup> May 2003 in New Delhi. Political luminaries like Sri A. K. Antony, Sri O. Rajagopal and Sri Jairam Ramesh addressed the seminar at which a number of



*Dr. Thomas Isaac, Finance Minister of Kerala inaugurates the Seminar on Kerala's Fiscal Issues*



*Dr. Thomas Isaac in the panel discussion on the Impact of Union Budget on Kerala*

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**Mr. C.P. John addresses the Seminar on Kerala's Fiscal Issues**



**Dr. Jacob John addresses the Seminar on Development of Kerala: Challenges and Opportunities**



**A Panel Discussion on Kerala. From L to R are Prof. K.R.G Nair, Dr. George Mathew, Mr. B.G. Verghese, Mr. V. Ramachandran, Dr. Pranob Sen and Mr. Jiji Thomson**

eminent economists and researchers participated. Research papers covering macro-perspectives as well as sectoral aspects of Kerala's economy were discussed thread bare. Dr. Pronab Sen, Mr. V. Ramachandran, Mr. B.G. Verghese, Mrs. Nirupama Rao, Dr. Prabhat Patnaik, Dr. N.K. Nair, Dr. George Mathew, Dr. N.J. Kurian, Dr. K.J. Joseph, Dr. Jacob John, Dr. K.P. Sunny, Mr. D.K. Manavalan, Dr. Ashok Mathur, Mr. Jiji Thomson, Dr. A. Venkataraman, Dr. G. Raveendran, Mr. P.V. Rajeev, Dr. Uma Nambiar, Mr. C.J. George, Dr. George B. Assaf, Dr. Shantha Nedungadi, Dr. C Chandramohan and Mr. P.J. Michael made presentations in the seminar. The seminar received good coverage in the media and the main findings of the seminar were sent to the concerned departments of both Governments of India and Government of Kerala. The papers and proceedings of the seminar were brought out in the form of an edited book entitled "Kerala: The Land of Opportunities" and was released on 15 April 2005 at New Delhi by Shri. Oommen Chandy, Chief Minister of Kerala.

### **Study on developing methodology of results based management and performance based financing**

KDS carried out a one-year research study titled "Harmonising Results Based Management and Performance- Financing Approaches during 2004. The study developed a methodology of results based on management and performance based financing to be used for RCH II. The study drew upon appropriate applicable international experience in deploying performance – financing approaches. Dr. N.J. Kurian and Dr. C. Chandramohan have carried out this study. The study was commissioned by DFID.

**A Panel Discussion on "Kerala Economy: Issues and Strategies"** were organized on 15 April, 2005 at Kerala House, New Delhi. Dr. Thomas Isaac, Prof. Indira Rajaraman, Prof. K.R.G Nair, Mr. Augustine

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Peter, Dr. Jacob John were the panelists. Various implications of Union Budget on Kerala economy were deliberated. Considering the peculiar problems faced by Kerala as compared to other Indian states such as growing educated unemployment, slow industrial growth and increasing social sector needs, Kerala deserves a special treatment in the Union Budget, panelists felt.



*Mr. John Wood, Vice President of Indo-Canadian Shastrī Institute addresses Workshop on Kerala's Educational Development*

### **Workshop on Health and Development: The Kerala Experience**

In the light of the outbreak of *chikungunya* and other debilitating ailments, universally acclaimed achievements of Kerala in the health sector are facing serious challenges. In this context KDS organized a one-day workshop on *Health and Development: The Kerala Experience* on 31<sup>st</sup> August 2007 at India International Centre, New Delhi.

The objective of the workshop was to discuss various issues of health and to prepare a comprehensive policy document to address all the conceivable and relevant issues related to health sector in Kerala in order to present it to the policy-makers. *Shri Vayalar Ravi, Honorable Union Cabinet Minister inaugurated the workshop.* Experts from all disciplines interested in the health sector - medical practitioners, economists, sociologists, health administrators and policy makers – made presentations during the programme. They include Dr. N.J.Kurian, Director, Council for Social development, Professor K.P.Kannan, Member, NCEUS, Government of India, Professor K.R.Nayar, Jawahar Lal Nehru University, *Prof: K.R.G.Nair, Centre for Policy Research, Dr.Marzio Babilie, Chief, Health UNICEF, Mr.Amarjit Sinha, Joint Secretary, National Rural Health Mission, Ministry of Health, Government of India, Dr.Alok Sheel, Secretary, Economic Advisory Council to the Prime Minister, Dr.Sarala Gopalan, Former Secretary, Department of Women and Child Welfare, Government of India, Dr.Jacob John, Senior Fellow, Institute of Social Sciences, Dr. Tara Nair, Head of Research, Friends of Women's World Banking, Ahmedabad. Dr. Oommen George, HelpAge India, Ms. Sreerupa, Centre for Development Studies, Thiruvananthapuram, Dr. N.B. Mazumdar, TERI.* More than sixty experts from various fields participated in the workshop.

The workshop discussed the weaknesses of public health management system, return of communicable diseases and increasing lifestyle diseases in Kerala. Lesser

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public spending on health, decline of public health facilities, growth of private sector and increasing out of pocket expenses on health are other serious issues. Quality of health care is the second-generation problem in Kerala.



**Shri Vayalar Ravi, Union Minister, inaugurates the Workshop on "Health and Development"**

The workshop emphasized the need for crafting a credible public health system in Kerala and urged government of Kerala to work out an agenda for equitable distribution of health services. In this context specific recommendations were also made. It includes the strengthening of public health institutions and improving Public Health Centres epidemiologically and financially. There should be emphasis on preventive

health care along with the current emphasis on curative outpatient care. Government should take immediate steps to provide health insurance coverage to poor. Micro finance institutions need to be promoted and supported to provide health insurance coverage to poor and lower income groups. An efficient waste management system needs to be introduced. There is an urgent need for the increased involvement of local self-governments and civil society organizations to strengthen public health delivery system. Private sector should give more attention to the public health care system in Kerala. A healthy competition between the two is quite desirable and their operations should be complementary to each other.

**Planning Commission sponsored study on Kudumbasree project: A poverty eradication programme in Kerala:** A project has been awarded to KDS in order to undertake a Study on Performance, Impact and Replicability of Kudumbasree Project: A Poverty Eradication Programme in Kerala. The objectives of the study include critically analyze the impact of the programme, suggest measures to improve its effectiveness in view of the changing national and global scenario and to examine its replicability in other states of India. This Planning Commission sponsored study is expected to be completed by July 2008.



**H.E. Graeme Waters, New Zealand High Commissioner, in the Workshop on "Health and Development"**

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### Business Promotion Programmes

*Slovenia:* The KDS facilitated a presentation of the economic prospects of Kerala by Kerala government officials and the office of the Resident Commissioner of Kerala in New Delhi to a business delegation headed by government officials and Ministers from Slovenia on the 10<sup>th</sup> November 2005. The meeting facilitated business linkages between Kerala companies and Slovenian companies.

*Montenegro:* KDS organized a visit of a business delegation headed by the Premier of Montenegro to Kerala House on 25<sup>th</sup> April 2005. At the meet Kerala's prospects, particularly in the field of tourism, was highlighted and a linkage between Montenegro and Kerala was established.

*An international promotional programme for Kerala State* was organized in Delhi on April 15, 2005. Kerala Development Society and office of Resident Commissioner in New Delhi, Government of Kerala jointly organized and Mr. Oommen Chandy, Chief Minister of Kerala, inaugurated the programme. The economic opportunities for potential as well as existing investors in the different sectors in Kerala were highlighted in this programme which was attended by Ambassadors/Commercial Counsellors of 15 different countries including Canada, Chile, France, New Zealand, Poland, Sri Lanka, Serbia and Montenegro, Slovenia, and The Netherlands. Presentations on potential sectors were made and specific investment proposals were deliberated.

### Training Programme

KDS organized an Executive Development Programme for small enterprises from Kerala by providing training on Business Communication and Negotiation. It was held on 18<sup>th</sup> February 2004 at New Delhi and was attended by thirty businessmen. The training was given by experts each dealing with a different module: 'Effective Business Communication', 'Cross Cultural Business Interaction' and 'Negotiation on International Business'. Experts included Dr. Vasantha R. Patri, Prof. K.R.G. Nair, Prof. Sibichan Mathew and Dr. Jacob John.



**A Panel Discussion on Kerala's Health Sector**



**Shri Varkala Radhakrishnan M.P., address the Seminar on "Agriculture Sector in Kerala"**

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**Kerala State Promotion Programmes.  
Diplomats participate in the discussion**

### Meeting of Delhi based Kerala business people on 1<sup>st</sup> November 2003

To coincide with the Kerala Day, a meeting of Delhi based Kerala Business People was organized. Over 100 businessmen participated. The purpose of the meeting was to provide a platform for Delhi based Kerala businessmen for getting organized as a group to reckon with and contribute towards the developmental process of Kerala.

A "Development Dialogue Forum "(DDF) has been set up to promote faster development of Kerala on a holistic, harmonious and sustainable basis. This initiative is being taken by a group consisting mostly of Non- resident Keralites in Delhi who share the expertise and experience for the development of the state under the banner of Kerala Development Society (KDS). Eminent people from different walks of life- academicians, bureaucrats, business people, writers, social activists, etc. constitute the forum. Mr.E.Sreedharan, Prof. V.N. Rajasekharan Pillai, Prof.K.N. Panicker, Mr. C.J George, Mr. Mohammad Ali, Mr.C.P.John and Mrs. Sarala Gopalan have already consented to be the members of the forum. Mr. K. Roy Paul is the chairman of the Development Dialogue Forum.

The forum will hold interactive meetings with select political leaders, parliamentarians, legislators and other eminent and influential personalities. On the basis of these and other brainstorming sessions, it will formulate a draft common minimum development agenda for the state of Kerala. The forum will then place this agenda before the government of Kerala, and both the ruling and opposition parties in Kerala. It will further go on to

mobilize the expertise and other resources to facilitate the implementation of the development agenda with the support of government and political parties.



**Dr. N.J. Kurian addresses the Workshop on  
Kerala's Educational Development**

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### Team of Experts



Dr. N.J. Kurian is an economist with over 35 years of professional experience. He is a doctorate in economics from the University of Western Ontario, Canada and M.A Economics from the University of Western Ontario, Canada. Currently he is the Director, Council for Social Development, New Delhi. Formerly he was the Advisor (Financial Resources), Planning Commission, Government of India.

He has also served as Advisor, Department of Economic Affairs and as Director, Department of Rural Development, Government of India. Dr. Kurian was also a professor at National Institute of Public Finance and Policy, New Delhi. He is the founder President of KDS.



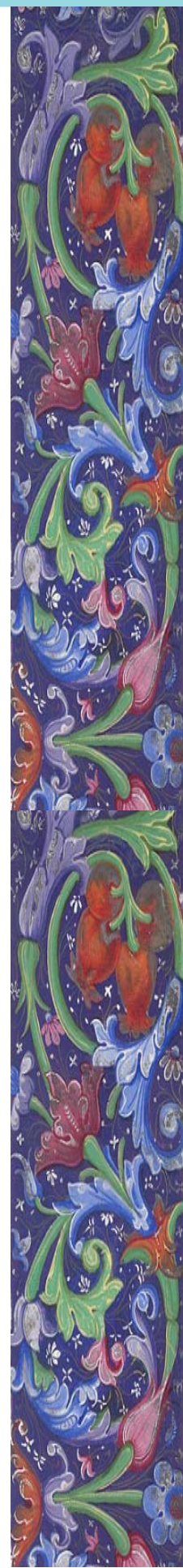
Professor K.R.G. Nair is a development economist with vast teaching, research and administrative experience. He has a Ph.D degree in Economics, and two Masters degrees; one in Economics and another in Economic Statistics from University of Delhi. His current research interests include rural health, education, Canada, Kerala, Diaspora studies, Aging and Corporate Social Responsibility. He retired as

Professor from University of Delhi. He was a member of several commissions and study teams of Government of India. He has published several books and has papers in scholarly journals in India and abroad. He was awarded the Faculty Research Fellowship of the Shastri Indo-Canadian Institute. He is the Senior Advisor and a member of Executive Council, KDS.



Mr.C.N.S.Nair, retired from Indian Administrative Service, has research interest in the areas of development economics. He has held senior positions in the Ministry of Home, Defence, Cabinet Secretariat, Ministry of Agriculture and Ministry of Rural Development. He was Economic Advisor to the Government of Bhutan during 1985-87. Mr. Nair was in the faculty of National Defence College, New Delhi and a visiting Fellow

of Oxford University. He is Honorary Senior Fellow and Member of Advisory Board of KDS.



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Dr. N.K.Nair, is a doctorate in economics from IIT Delhi. He retired as Director, National Productivity Council, New Delhi. As an expert in growth economics, he has carried out several research projects for various organizations including UNDP, UNCTAD and APO. He has served as the leader of the partner institute team from India for the preparation of the World Competitiveness Year Book during 1999-2006. He has vast experience in editing reputed professional journals- Productivity and Productivity News – and various government reports. He is a member of Executive Council, KDS.



Mr. N.D.George is an economist and his areas of interest include development economics, rural development and governance issues. He belongs to Indian Economic Service, currently serves as, Economic Advisor, Government of India. Prior to this he has served as Director, Planning Commission. He has published various articles in the areas of rural development, regional development, micro finance, etc. Mr. George is one of the founder members and Vice Presidents of KDS.



Mr. Augustine Peter is from the Indian Economic Service (IES), is currently the Economic Advisor in the Competition Commission of India (CCI), Government of India. Prior to this he served as Director in the Ministry of Commerce (WTO issues), Ministry of Finance (International Trade, Agriculture and Prices) and Planning Commission (Project Appraisal and Management). A former Indian delegate at UNIDO office in Paris (1989-93), his areas of specialization include project appraisal, international trade, investment and competition policy. He is a member of the Executive Council, KDS.



Dr. Mathew Joseph, doctorate in economics from University of Glasgow, UK, has been working as Senior Consultant with Indian Council of Research for International Economic Relations, New Delhi. His areas of research interests include financial sector, public debt management, industry, open-economy macro-economics, regional development and retail. He has served as Deputy Economic Adviser, Ministry of Finance, Government of India and Head of Research in ICICI Bank and erstwhile ICICI Ltd. He is a member of Executive Council, KDS.



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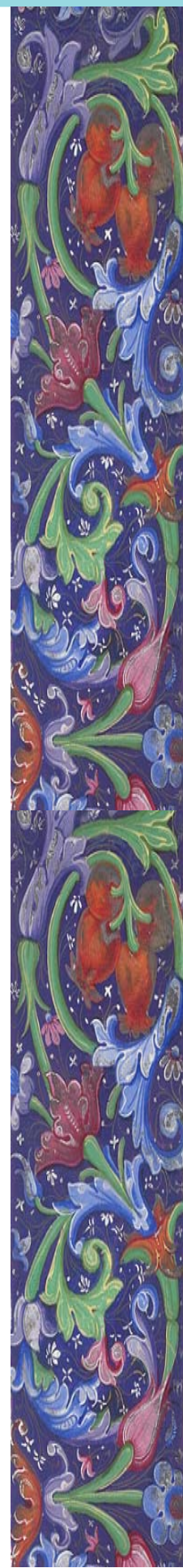
Dr. Jacob John is the Honorary Director and founder Secretary of KDS. He has a doctorate in economics and an MBA in finance. A former Indian delegate at UNIDO office in Milan (1995-96), Dr. Jacob John has also worked with UNIDO Indian office as National and International Expert. He was a senior faculty member of Institute of Social Sciences, New Delhi. He is founder member and CEO, Association of Local Governance of India (ALGI), New Delhi. He has over 25 years of experience in managing several action and research oriented projects in the field of rural and urban development, governance, fiscal decentralization, education, health, agriculture and various other socio-economic issues. He has a number of books and articles published to his credit.



Mr. C.S. Sundaresan, Honorary Senior Fellow, KDS, is an economist and his areas of research interest includes Agriculture and allied sectors, Agri -Business and Food Policy (value chains), Globalisation, Commodity Chains and Market linkages and international trade and diplomacy. He is serving as Economist and Consultant, Agriculture and Food Policy division of Confederation of Indian Industry. Formerly he was the Chief Economist and Business Analyst – Bridge India Fund (Venture Capital) and Manager (Monitoring and Evaluation & Market Development) – of National Dairy Development Board, Anand, India. He has got several publications including books to his credit. He was a regular columnist of Financial Express and Hindu Business Line.



Dr. K.P. Sunny is a management consultant and an economist based at Delhi with over 15 years experience. Currently he is working as Senior Deputy Director with National Productivity Council. He has doctoral degree from IIT Delhi and M.Phil degree from Jawaharlal Nehru University in Applied Economics. He has been providing consultancy services to a number of reputed organizations including Planning Commission, NMCC, UNCTAD, UNDP, APO, etc. For the last seven years he has been serving as National Expert from India in the preparation of World Competitiveness Yearbook published by Institute for Management Development (IMD) Switzerland. He is also serving as National Expert from India in the preparation of Asia-Pacific Productivity Database 2008 by APO Tokyo. He has a number of publications to his credit. He is one of the founder members and Joint Secretaries of KDS.



## Activity Report



Mr. P.R.R.Nair is currently Registrar of National University of Educational Planning and Administration. Prior to that he was in the banking industry for 27 years. Mr. Nair was the Chief Administrator of National Institute of Bank Management at Reserve Bank of India, Pune. He was also the Chief Manager of Syndicate Bank, Kolkotta main branch. His areas of interests include public administration and labour laws. He is an MBA (Finance & Marketing) from Delhi University and post graduate in Economics from University of Kerala. He is one of the Vice Presidents of KDS.



Mr. V.Asokan is from Indian Economic Service. He retired as the Advisor in the Planning Commission, Government of India. Currently he is managing two companies – one in the field of financial services and the other dealing with exports. He is a social worker associated with many social organizations. He is one of the Vice Presidents of KDS.



Dr. Uma Nambiar has been working as the Medical Director, Fortis Hospital, VasantKunj, New Delhi. She is holding MBBS, M.S (General Surgery) M.ch (Neurosurgery) and MBA (Health Administration). With Rajiv Gandhi Cancer Institute, Delhi she was head of the department of neurosurgery & surgical neuro-oncology. As an honorary medial Director, she has served Cansupport. Dr. Nambiar is the member of the Neurology Society of Indian and Indian Society of Pediatric Neurosurgery. She is the founder President, National Cancer Care foundation and Director, e-health foundation. She is one of the Joint Secretaries of KDS.



Dr. Vasantha R. Patri is a psychologist by training and a practising professional counsellor. She conducts workshops on motivation, communication, self-esteem building, stress and time management for MNCs, government, NGOs, Schools and Colleges. She was on the faculty of Psychology in the Lady Shri Ram College of Delhi University for 30 years. She has written 3 books, two booklets. Her articles have been published extensively in national and international journals in the field of psychology. She has appeared as a subject expert on major TV channels. She has won many

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scholarships and awards for her contribution in the field of psychology. At present she is Chairperson of the Indian Institute of Counselling, New Delhi and course director of the P.G. Diploma course in counselling, offered by the Institute. She is member of Executive Council of KDS.



Professor Sibichan Mathew is Chairperson, Fashion Management Studies at the National Institute of Fashion Technology, New Delhi. Prior to that he served at Delhi School of Economics. He holds Master Degrees in Economics and Business Administration apart from specialization certificates in fashion management and retail. His Doctoral work was on regional trade arrangements and its implications for Indian Garment Sector. He has written many publications and presented papers in national and international conferences. Recently he is associated with national level coordination of artisanal cluster development initiatives. He is one of the Joint Secretaries of KDS.



Dr.K.J.Joseph is Professor at Center for Development Studies Thiruvananthapuram. Prior to this, he was Senior Visiting Fellow at Research and Information System for Developing Countries (RIS) New Delhi, Professor at Jawaharlal Nehru University and a consultant to UNESCAP. He is the author of several books and research papers. His books include "Industry under Economic Liberalization: The Case of Indian Electronics", "Information Technology, Innovation System and Trade Regime in Developing Countries", He is the co editor of a book, "Export Competitiveness of Knowledge Intensive Industries" published by Oxford University Press. Dr. Joseph is one of the founder members and Vice Presidents of KDS.



Mr. K.Balachandran has over 30 years of experience in the areas of Finance, Banking, Insurance and travel trade. He has worked with public sector and private financial and non-financial institutions. He has an MBA in Banking & Finance from IGNOU, CAIIB and Diploma in system Management from NIIT. Currently he is working as a Finance Officer of a reputed research institute in Delhi. He is the treasurer of KDS.



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Dr. Tara Nair is a Ph.D. in Economics from the Jawaharlal Nehru University, New Delhi (through the Centre for Development Studies, Trivandrum). Her areas of interest include rural and micro finance, micro enterprise and media economics and policy. She has published widely in journals and edited books on topics related to these areas. Currently, she is Head of Research at the Friends of Women's World Banking, India in Ahmedabad. Formerly she was Associate Professor with the Institute of Rural Management, Anand and Mudra Institute of Communication, Ahmedabad.



Mr. Joy Kutty has vast experience in sales and marketing of engineering products. Presently working as General Manager Sales in H S Group of Companies looking after Sales & Marketing of varied engineering products. He has travelled extensively in many countries and having contacts with industries such as Power, Fertilizer, Refineries, Petrochemicals etc. As a social worker, he has actively associated with several projects for the welfare of poor and downtrodden. He is a member of Executive Council, KDS.



Mr. Jameskutty P.C has been working with NDTV Ltd, India's leading News Broadcast Network since its inception in 1988. He has held various positions in NDTV group of companies. Currently he is the Executive Vice President of the company. Prior to that he was serving the company as Group Chief Financial Officer. Mr. Jameskutty, an MBA, has long experience and expertise in fund management and negotiation of national and international business deals. His areas of interest also include finance, accounts and marketing. He is a member of Executive Council, KDS.



Dr. G. Raveendran is a retired member of the Indian Statistical Service (1971 batch). He is a post graduate in Statistics with a Doctorate degree in Tourism. During 34 years of his distinguished government service he has held important positions in the Ministries of Industry, Tourism and Statistics & Programme Implementation. He was with the Department of Tourism for about 16 years in various capacities and has made significant contributions in the development of tourism in the country. He has also been a consultant to various international organisations like UNWTO,

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UNESCAP and UNDP. He retired from the Government service in the year 2005 as Additional Director General of Central Statistical Organisation. His areas of specialisation include tourism planning, market research, sample surveys, employment and poverty analysis and satellite accounting. He is a member of Executive Council, KDS.



Mr. Shaju Sainudin, a member of the Executive Council, KDS and a young entrepreneur with an MBA degree in Advanced Marketing from Griffith University, Australia came back to India in 2004 for good. Helping his father in business, Shaju is the Director of a manufacturing unit called Digitron Communication & Systems Pvt. Ltd., engaged in manufacture of digital panel meters. He is also responsible for the software unit; Solution Inn Media that provides all kinds of web based solutions.



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### **Support from National and International Organisations**

KDS has received financial support from national and international organizations for the implementation of projects and programmes during the last five years. Some of the notable organisations include, UNICEF, DFID, Planning Commission, Government of India. HelpAge India and Government of Kerala. Corporate bodies and small individual contributors were always forthcoming with support to KDS from time to time.



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